



UPH
UNIVERSITAS PETA HARAPAN

FACULTY
OF LAW



CERTIFICATE OF APPRECIATION

This certificate is proudly presented to

JEFFRY LATUMAHINA

As speaker of

**ACADEMIC WEBINAR OF "PERSAINGAN USAHA 2026 MERGER GRAB-GOTO:
ANCAMAN MONOPOLI ATAU EFISIENSI PASAR DIGITAL ?"**

Surabaya, 07 March 2026

PROF. DR. FAJAR SUGIANTO, S.H., M.H.

HEAD OF LAW STUDY PROGRAM
UPH SURABAYA CAMPUS



FANNYWIRATMA CHANDRA

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